

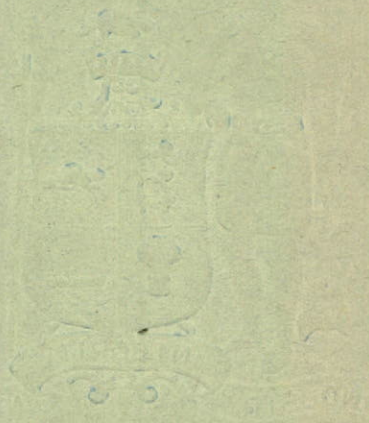
THE
BANK OF TORONTO,
TORONTO



80-111
LIBRARY
EIGHTY-FIRST
ANNUAL REPORT
NOV. 30, 1936
MCGILL UNIVERSITY

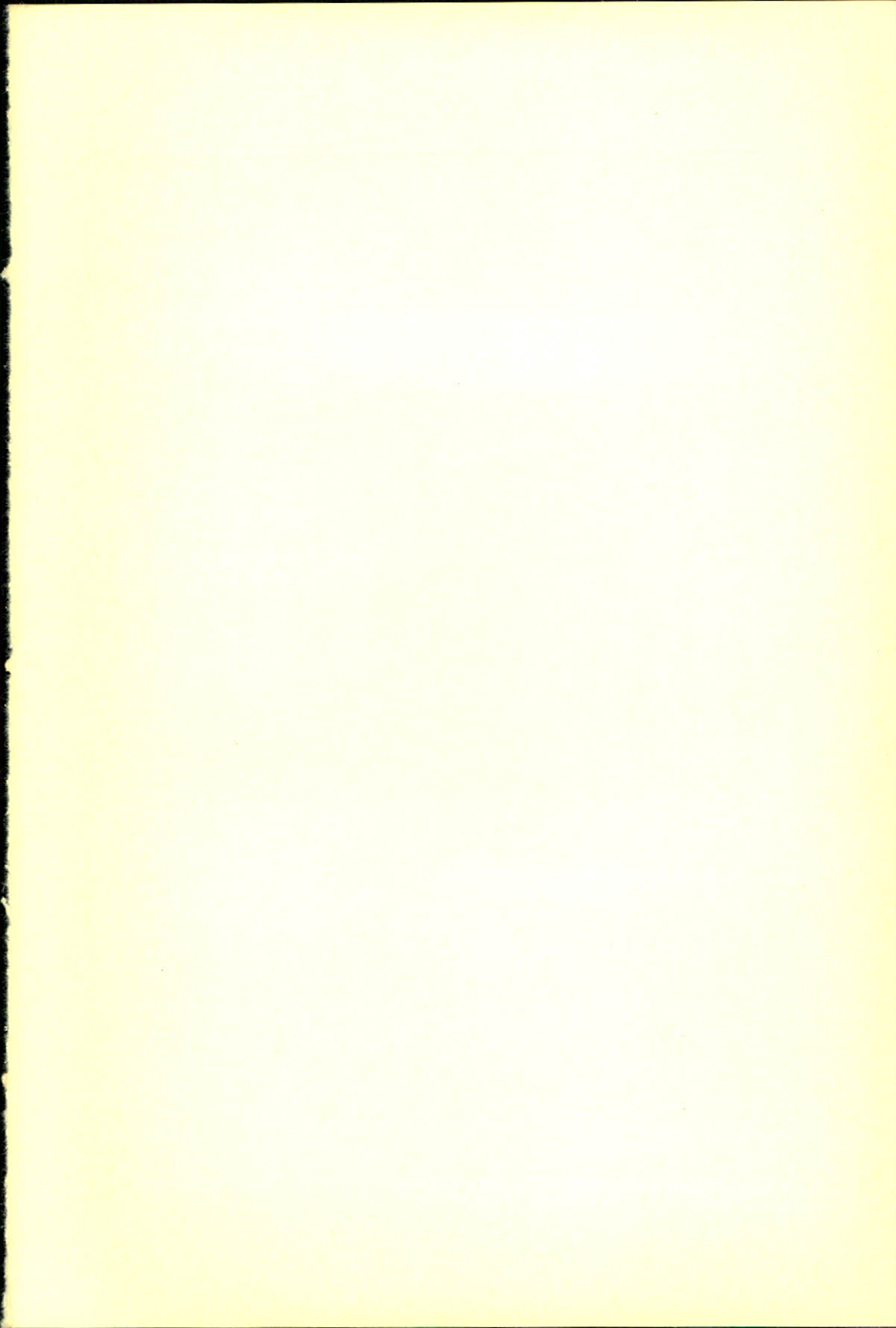
THE UNIVERSITY OF CHICAGO

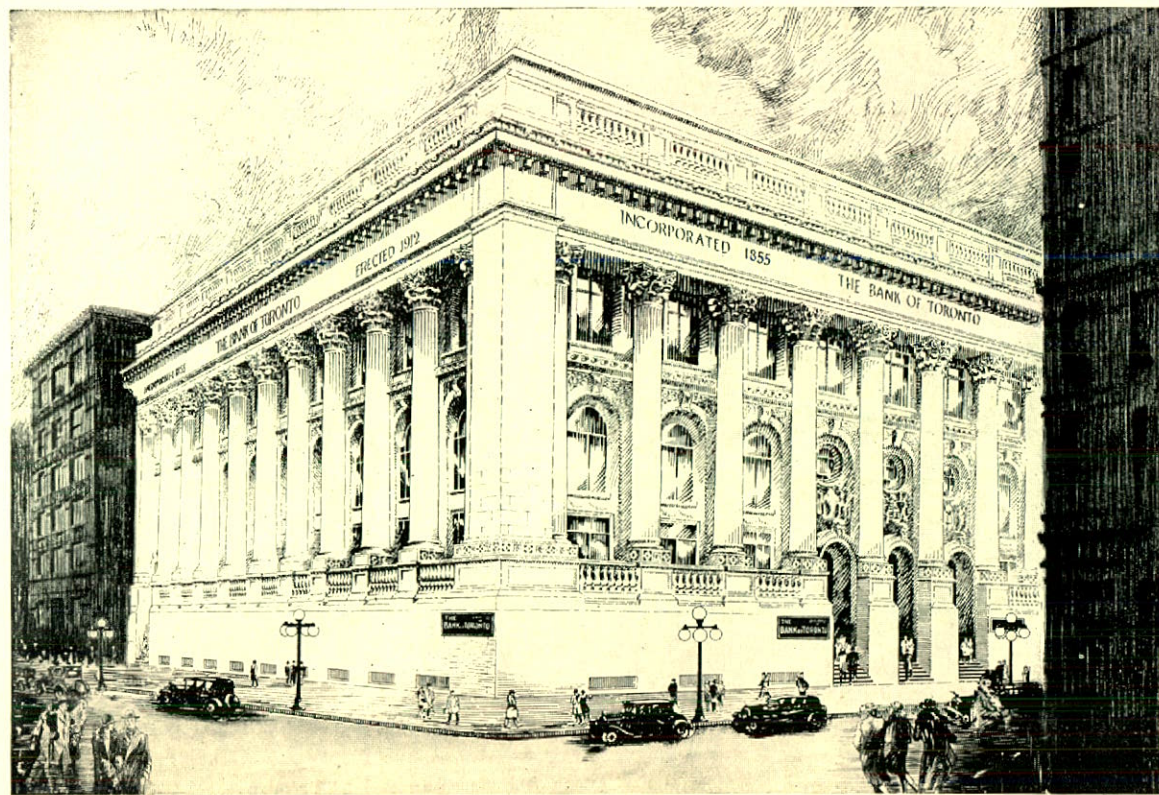
LIBRARY



1921

THE UNIVERSITY OF CHICAGO





THE BANK OF TORONTO, TORONTO

To Our Shareholders

DURING the past year substantial progress has been shown in the business and economic life of the Dominion which should result in an increased demand for banking accommodation during the coming year. The Annual Statement submitted herewith indicates the exceptionally favourable position your Bank is in to take on new business and finance the requirements of its customers.

Our shareholders can very materially increase the earning power of the Bank by directing the accounts of their friends and connections to its doors. As the Bank progresses the shareholder's investment will increase accordingly.

Your co-operation in this connection will be greatly appreciated by the Directors and Officers of the Bank.

Harvey B. Henwood,
General Manager

THE BANK OF TORONTO

BOARD OF DIRECTORS

PRESIDENT

JOHN R. LAMB, TORONTO. { Director Canada Permanent Mortgage Corporation.
" Canada Permanent Trust Company.

VICE-PRESIDENTS

HARVEY B. HENWOOD, TORONTO. { Director Crown Trust Company, Montreal.
" Manufacturers Life Insurance Company.

PAUL J. MYLER, HAMILTON. { Chairman and President Canadian Westinghouse Company, Limited.
President Landed Banking & Loan Company.
Director The Toronto General Trusts Corporation.
" Westinghouse Air Brake Company, Pittsburg.

DIRECTORS

BRIG.-GEN. F. S. MEIGHEN, MONTREAL. { President Lake of the Woods Milling Co., Limited.
" Inter City Baking Company, Limited.
" New Brunswick Railway Company.
" Canada Northwest Lands Company.
Director Canadian Pacific Railway Company.
" Aldred Investment Corporation.
" Rosamond Woollen Mills.
" (Canadian Board) Phoenix Assurance Co. of London, England.

COL. WILLIAM I. GEAR, MONTREAL. { Chairman, Board of Directors, Cassidy's Limited.
President Crown Trust Company.
" William I. Gear, Son & Co., Inc.
Vice-President Keewatin Flour Mills Co., Ltd.
Director Wabasso Cotton Co., Ltd.
" Siscoe Gold Mines Ltd.

JOHN I. MCFARLAND, CALGARY. { President Imperial Motors, Ltd.
Director Burns & Company, Limited.
" Manitoba Bridge & Iron Works.
" Manitoba Rolling Mills, Limited.
" Metals Limited.

THE BANK OF TORONTO

DIRECTORS—CONTINUED

FREDERICK K. MORROW, TORONTO.	{	Chairman Wilsil Limited.
	{	Voting Trustee Hecker Products Corporation.
	{	Director Christie, Brown & Co., Limited.
	{	“ Consolidated Bakeries of Canada, Limited.
	{	“ Loblaw Groceries Co. Limited.
	{	“ Massey-Harris Co., Limited.
	{	“ The Ogilvie Flour Mills Co. Limited.
	{	“ Remington Rand Limited.
J. DOUGLAS WOODS, TORONTO.	{	President, Zimmerknight Company, Limited.
	{	Vice-President and Managing Director, York Knitting Mills Limited.
GEORGE KIDD, VANCOUVER.	{	Vice-President British Columbia Pulp & Paper Company, Limited.
	{	Director British Columbia Packers, Limited.
	{	“ British Columbia Power Corporation Limited.
	{	“ McLennan, McFeely & Prior, Limited.
AUBREY DAVIS, NEWMARKET.	{	President Davis Leather Co., Limited.
	{	Chairman Davis Canadian Leathers Ltd., Leicester, England.
EDWARD D. GOODERHAM, TORONTO.	{	2nd Vice-President Canada Permanent Mortgage Corporation.
	{	“ Canada Permanent Trust Company.
	{	Director Dominion of Canada General Insurance Co.
	{	“ Hiram Walker-Gooderham & Worts Limited.
DONALD MACASKILL, COPPER CLIFF.	{	Vice-President and General Manager, The International Nickel Co. of Canada, Ltd.
	{	President The Huronian Company, Limited.
	{	Vice-President Canadian Nickel Products, Limited.
	{	“ Ontario Refining Company, Limited.
HARRY J. CARMICHAEL, OSHAWA.	{	Vice-President and General Manager, General Motors of Canada, Limited.
	{	President The McKinnon Industries Limited, St. Catharines.
	{	Vice-President Conroy Manufacturing Company, Ltd., St. Catharines.
	{	Director Buffalo Ankerite Gold Mines Ltd., Buffalo, N. Y.
	{	“ Toronto-St. Catharines Transport Com- pany, St. Catharines.
	{	“ Security Loan and Savings Company, St. Catharines

THE BANK OF TORONTO

OFFICERS

HEAD OFFICE, TORONTO

HARVEY B. HENWOOD	-	<i>General Manager</i>
F. H. MARSH	- - -	<i>Assistant General Manager</i>
H. HOPKINS	- - -	<i>Chief Inspector</i>
R. PASHBY	- - -	<i>Secretary</i>
W. A. RUTHERFORD	-	<i>Chief Accountant</i>

SUPERVISORS' DEPARTMENT

B. S. VANSTONE	- - -	<i>Chief Supervisor (Eastern)</i>
B. E. KELLY	- - -	<i>Chief Supervisor (Western)</i>
E. S. BRAY		P. J. HANLEY
		J. J. WINSBY

MONTREAL

J. L. CARSON	- - -	{ <i>Superintendent of Quebec Branches</i>
--------------	-------	--

WINNIPEG

J. A. WOODS	- - -	<i>Western Superintendent</i>
WM. KERR	- - -	<i>Western Inspector</i>

VANCOUVER

E. W. LAMPREY	- - -	{ <i>Superintendent of British Columbia Branches</i>
---------------	-------	--

AUDITORS 1937

D. McK. McCLELLAND, F.C.A.	W. D. GLENDINNING, C.A.
<i>of Price, Waterhouse & Co.</i>	<i>of Glendinning, Gray & Roberts</i>
<i>Toronto, Ont.</i>	<i>Toronto, Ont.</i>



THE BANK OF TORONTO, MONTREAL



THE BANK OF TORONTO. VANCOUVER

THE BANK OF TORONTO

EIGHTY-FIRST

ANNUAL REPORT

NOVEMBER 30TH, 1936

INCORPORATED 1855

CAPITAL AUTHORIZED,	-	\$10,000,000.00
CAPITAL SUBSCRIBED,	- - -	6,000,000.00
CAPITAL PAID-UP,	- - - -	6,000,000.00
REST,	- - - - -	9,000,000.00
PROFIT and LOSS ACCOUNT,	-	1,285,375.93

THE BANK OF TORONTO

PROCEEDINGS OF THE

EIGHTY-FIRST ANNUAL GENERAL MEETING

HELD ON

WEDNESDAY, 20TH JANUARY, 1937

~~~~~

The Annual General Meeting of the Stockholders of The Bank (being the Eighty-First since the commencement of business) was held, pursuant to the terms of the Charter, at the Banking House of the Institution, corner King and Bay Streets, Toronto, on Wednesday, 20th January, 1937.

Moved by Mr. PAUL J. MYLER, seconded by GEN. F. S. MEIGHEN, and

*Resolved*—That Mr. John R. Lamb be appointed Chairman of the Meeting and that Mr. F. H. Marsh be requested to act as Secretary.

*Carried*

Moved by Mr. J. D. WOODS, seconded by Mr. E. D. GOODERHAM, and

*Resolved*—That the Minutes of the last Annual Meeting be taken as read and approved.

*Carried*

Moved by Mr. AUBREY DAVIS, seconded by Mr. DONALD MACASKILL, and

*Resolved*—That Mr. W. B. Maclean and Mr. R. Pashby be appointed Scrutineers, and that after the ballot they report to the Chairman.

*Carried*

The Secretary then read the Annual Report as follows :—

The Directors of The Bank of Toronto beg to present their Report for the year ending 30th November, 1936, together with the Statement of the Bank's affairs and the results of the operations for the year.

# THE BANK OF TORONTO

---

## PROFIT AND LOSS ACCOUNT

Profits for the year ending 30th November, 1936, after  
providing for

Dominion and Provincial Taxes..... \$251,835 84

Staff Pension Fund..... 80,000 00

and making appropriations to contingent accounts, out  
of which accounts full provision for bad and doubtful  
debts has been made. .... \$1,141,810 74

Written off Bank Premises..... 100,000 00

---

1,041,810 74

Dividends at the rate of 10% per annum..... 600,000 00

---

Balance of Profits carried forward..... 441,810 74

Profit and Loss Balance 30th November, 1935..... 843,565 19

---

Profit and Loss Balance 30th November, 1936..... 1,285,375 93

JOHN R. LAMB,  
*President.*

HARVEY B. HENWOOD,  
*General Manager.*

The Head Office and all Branches have been regularly inspected by the Bank's Inspection Staff, and at the Head Office the usual verification of cash and securities has been made.

The Auditors appointed by the Shareholders, Mr. D. McK. McClelland, F.C.A. and Mr. W. D. Glendinning, C.A. made their examination of our Head Office and principal Branches, and their report accompanies the General Statement herewith.

All of which is respectfully submitted,

JOHN R. LAMB,  
*President*

# THE BANK OF TORONTO

## GENERAL NOVEMBER 30TH

### ASSETS

|                                                                                                                                                             |    |                      |           |                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----------------------|-----------|-----------------|
| Gold held in Canada .....                                                                                                                                   | \$ | 792                  | 68        |                 |
| Subsidiary coin held in Canada.....                                                                                                                         |    | 213,040              | 42        |                 |
| Notes of Bank of Canada .....                                                                                                                               |    | 1,929,778            | 00        |                 |
| Deposits with Bank of Canada.....                                                                                                                           |    | 11,927,295           | 15        |                 |
| Notes of other chartered banks.....                                                                                                                         |    | 416,125              | 00        |                 |
| Government and bank notes other than Canadian .....                                                                                                         |    | 76,670               | 28        |                 |
| Cheques on other banks.....                                                                                                                                 |    | 7,551,455            | 54        |                 |
| Due by banks and banking correspondents elsewhere than in Canada.....                                                                                       |    | <u>3,020,296</u>     | <u>32</u> | \$25,135,453 39 |
| Dominion and Provincial Government direct and guaranteed Securities, maturing within two years, not exceeding market value .....                            |    | 5,714,556            | 64        |                 |
| Other Dominion and Provincial Government direct and guaranteed Securities, not exceeding market value.....                                                  |    | 43,492,223           | 17        |                 |
| Canadian Municipal Securities, not exceeding market value .....                                                                                             |    | 7,201,556            | 17        |                 |
| Public Securities other than Canadian, not exceeding market value.....                                                                                      |    | 1,050,964            | 97        |                 |
| Other Bonds, Debentures and Stocks, not exceeding market value.....                                                                                         |    | <u>3,757,436</u>     | <u>40</u> |                 |
|                                                                                                                                                             |    | 61,216,737           | 35        |                 |
| Call and Short (not exceeding thirty days) Loans in Canada on Stocks, Debentures, Bonds and other Securities of a sufficient marketable value to cover..... |    | <u>6,083,281</u>     | <u>32</u> | 67,300,018 67   |
|                                                                                                                                                             |    |                      |           | 92,435,472 06   |
| Current Loans and Discounts in Canada, not otherwise included, estimated loss provided for.....                                                             |    | 32,761,495           | 74        |                 |
| Loans to cities, towns, municipalities and school districts.....                                                                                            |    | 4,535,071            | 98        |                 |
| Non-Current Loans, estimated loss provided for.....                                                                                                         |    | <u>258,363</u>       | <u>94</u> | 37,554,931 66   |
|                                                                                                                                                             |    |                      |           | 129,990,403 72  |
| Liabilities of Customers under Acceptances and Letters of Credit, as per contra.....                                                                        |    | 2,021,199            | 82        |                 |
| Mortgages on Real Estate sold by the Bank .....                                                                                                             |    | 44,990               | 11        |                 |
| Bank Premises, at not more than cost, less amounts written off                                                                                              |    | 3,501,285            | 69        |                 |
| Deposit with the Minister of Finance for the security of the note circulation.....                                                                          |    | 349,424              | 40        |                 |
|                                                                                                                                                             |    | <u>\$135,907,303</u> | <u>74</u> |                 |



# THE BANK OF TORONTO

## STATEMENT

1936

### LIABILITIES

|                                                                                                                   |                |                                |
|-------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------|
| Notes in Circulation.....                                                                                         |                | \$4,237,915 00                 |
| Deposits by and balances due to Dominion Government.....                                                          | \$ 263,222 15  |                                |
| Deposits by and balances due to Provincial Governments.....                                                       | 1,278,349 81   |                                |
| Deposits by the public not bearing interest.....                                                                  | 30,281,565 78  |                                |
| Deposits by the public bearing interest, including interest accrued to date of statement.....                     | 78,221,965 71  |                                |
|                                                                                                                   |                | <u>110,045,103 45</u>          |
| Deposits by and balances due to other chartered banks in Canada.....                                              | 991,250 71     |                                |
| Deposits by and balances due to banks and banking correspondents in the United Kingdom and Foreign Countries..... | 1,759,445 59   |                                |
|                                                                                                                   |                | <u>2,750,696 30</u>            |
| Bills payable.....                                                                                                |                | 416,500 00                     |
| Acceptances and Letters of Credit outstanding.....                                                                |                | 2,021,199 82                   |
|                                                                                                                   |                | <u>119,471,414 57</u>          |
| Capital paid up.....                                                                                              | \$6,000,000 00 |                                |
| Rest.....                                                                                                         | 9,000,000 00   |                                |
| Dividends declared and unpaid.....                                                                                | 150,513 24     |                                |
| Balance of profits as per Profit and Loss Account.....                                                            | 1,285,375 93   |                                |
|                                                                                                                   |                | <u>16,435,889 17</u>           |
|                                                                                                                   |                | <u><u>\$135,907,303 74</u></u> |

JOHN R. LAMB,  
*President.*

HARVEY B. HENWOOD,  
*General Manager.*

### AUDITORS' REPORT TO THE SHAREHOLDERS

*To the Shareholders of The Bank of Toronto :*

We have examined the books and accounts of The Bank of Toronto at its Head Office and have been furnished with certified returns from the Branches, and report that the above statement of liabilities and assets as at the 30th November, 1936, is in accordance therewith, and in our opinion discloses the true condition of the Bank. We have verified the cash and the securities representing the Bank's investments held at the Head Office at the close of the Bank's fiscal year, and during the year we counted the cash and examined the securities at certain of the important branches. We have received all the information and explanations we have required, and all transactions of the Bank which have come under our notice have, in our opinion, been within the powers of the Bank.

D. McK. McCLELLAND, F.C.A.  
*of Price, Waterhouse & Co.*  
W. D. GLENDINNING, C.A.  
*of Glendinning, Gray & Roberts*

TORONTO, 21st December, 1936

# THE BANK OF TORONTO

---

## PRESIDENT'S ADDRESS

GENTLEMEN:

Our Annual Meeting this year takes place under somewhat brighter conditions than those of several years past. The outlook, also, is generally good, with the exception of the ever-present possibility of international complications, which would change the situation entirely.

We have had nearly four years of fairly consistent recovery, with a gradual building-up of confidence in the future. People were slow to realize that the corner had been really turned. Now that this stage has been passed, there is an inclination to indulge in speculative activity. In the past two years stock-market values have nearly doubled, part of the rise being purely in the expectation of future earnings. Meanwhile, over ten per cent. of our workers are unemployed, and some important phases of business, notably real estate and building, have so far remained inactive. Obviously we have not yet achieved the balanced all-around activity which is needed to provide real prosperity. It is therefore necessary that we leaven the favorable news and rumours of the day with some thought about what remains to be done.

International events, and particularly the recurring possibility of a major war, at first over the Ethiopian and later over the Spanish situation, were a cloud on business during the year and interfered with plans for expansion. The political and economic situation in the Old World can scarcely be said to be showing much, if any, improvement even now, and as a part of the British Empire we can hardly be so detached in our view as our powerful and independent neighbor to the South, whose lead in economic matters we have a tendency to follow. We, however, have tried to make the best of circumstances from day to day, and will continue to do so, but only as the world moves away from this constant threat of major wars, if this ever happens, will we feel the confidence and security so important to the development of our wide areas and great resources.

In the midst of this political uncertainty there has been some progress in trade relations. The total foreign trade of Canada increased from 1,378 millions in the twelve months ended November, 1935, to 1,628 millions in the period ending a year later, imports rising from 562 millions to 634 millions, and exports from 816 millions to 994 millions. The specially large gain in the value of exports has been due, in part, to the using up of surplus stocks of some of the basic commodities, the resulting rise in the price of which has been of much benefit to Canada. While partly offset by the increase in imports, there remains the unusually large "favorable" balance of 360 millions for the past year. This is not far from a normal condition for Canada, in view of the heavy investment of outside capital in this country, the annual earnings on which must be covered by commodity ex-



# THE BANK OF TORONTO

---

ports unless the debt is to be further increased. In these days a narrow view is being taken of international credit, and this cannot be criticized in the light of recent events. Trade, consequently, is largely on the basis of barter, with a few leading currencies serving as media of exchange and for short-term credits.

Coupled with this improvement in our external trade, there has been expansion in domestic business. Growth in buying power is cumulative in its influence, and we have benefited from improvement in the three previous years. Crops in 1936 suffered severely from heat and drought in parts of Ontario and the prairies and in a large section of the United States, but the net result has been such a rise in prices as to increase the buying power of farmers as a whole in Canada.

The lumber industry has come back strongly, providing employment and healthy activity in many communities. This has extended to news-print, some plants being at or near capacity, with the price situation nearing the point where advances may be made.

The mines continue in the forefront of development. New gold properties have widened our frontiers of settlement in several directions, while demand for base metals has recovered to levels which encourage production and exploration.

In manufacturing there has been widespread recovery due to accumulation of demand from both export and domestic sources.

Construction is practically the one industry which seriously lags behind the general recovery. There is perhaps little which can be profitably said with respect to the building industry. Houses are needed, but the industry cannot go ahead because it is not on an economic basis. Costs and carrying charges are too high. No doubt an absolute dearth of housing will, in time, bring about some readjustment. In the meantime, progress will probably be disappointing.

Looking around us at this time, we are inclined to ask ourselves what are the difficulties still in the way of full and sustained recovery? We would name them in the following order:—

1. Our heavy public debts with consequent onerous taxation;
2. The cost of Government, for which the wide extent of the areas within our borders is partly responsible;
3. A population relatively small in proportion to territory occupied.
4. Our annually recurring railway deficit.

We should name, also, trade barriers in the form of import duties, quotas, and depreciated currencies, which are still so considerable as to make it impossible for foreign trade to reach the level which is needed for a full measure of prosperity in Canada. These difficulties cannot be overcome in a month or a year, but with unity of purpose and strict economy in public expenditures we may look forward to gradual improvement.



# THE BANK OF TORONTO

---

As to the more distant future, we must expect reactions somewhat similar to those which have occurred in the past, but with shortages to be made up in so many lines we can reasonably look to a few years of comparative activity. Easing of trade barriers can help a lot in that direction. Another factor is the additional reserve of credit that has been made available through the reduction in the gold equivalent of the dollar. The significance of this is gradually becoming apparent in the rapid advance in commodity prices, accompanied by forward buying. It appears that from now on the real problem will be to keep activity within healthy and constructive channels, rather than have the movement dissipated in a boom based on artificial conditions.

Turning now to our own business of banking: If the Banks are not the first to feel the blight of a depression, they are certainly among the last to experience the benefits of recovery. Those of you who follow banking figures published each month through the Government, will have observed that commercial loans, which constitute the principal source of bank earnings, again show a decrease of 164 millions or 19% for the year ending 30th November last. Deposits by the public in Canada have increased by 139 millions, and securities are up by 179 millions to 1,316 millions, an increase of 836 millions since 1926, and still rising. These figures cause us seriously to think, and to ask ourselves when and at what cost we may get back to a position where the proportion of our funds invested in this form is in more reasonable ratio to deposit liabilities.

Our own commercial advances are down 12 millions. This reduction is due almost entirely to smaller advances against grain, both to the Wheat Board and to the Trade against the current year's operations; in fact, our grain advances have not been so small for many years, but liquidation of the wheat carryover and the brisk demand for the 1936 crop are sound movements and are welcomed by the Banks, although in the meantime advances are very substantially reduced for ourselves as well as for other banks.

We are glad to see indications that the trend in commercial loans is changing. In the later months of 1936 substantial increases were reported, and we fully expect to see further gradual increases during the current year, reflecting forward buying of raw materials and higher commodity prices.

You will see that our profits for the year have been satisfactory. I will not allude further to the figures, as the General Manager will deal with that subject.

I do wish to refer to the load of Dominion, Provincial and Municipal taxes borne by the banks, which in our case amounted to \$8.57 for every share of stock outstanding, or nearly as much as the dividend payments.

Our profits, after depreciation of bank premises, amounted to 6.39 per cent. on shareholders' total equity, which can hardly be regarded as excessive for a common stock carrying a double liability.

# THE BANK OF TORONTO

---

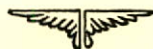
Banks do not object to paying their share of taxes, but we are subject to special levies which cannot be justified except on the ground that bank investments are more profitable than the average earned by corporations engaged in other classes of business. Actually, the contrary is the case.

The number of our shareholders on the 15th of November last was 1,339, and the average holding slightly less than 45 shares. We cannot, therefore, be regarded as an organization of big capitalists, but rather as one in which capital is brought together from persons of moderate means, for purposes of administration.

Before concluding I have to refer, with great regret, to the passing during the year of Mr. Thomas F. How, formerly General Manager and a Director of this Bank. Mr. How's connection with the institution extended over 60 years, and he was at all times a competent and faithful officer.

We have also to note the resignation from the Board of Mr. A. H. Campbell whose condition of health recently has been unsatisfactory, and he desired, in consequence, to be relieved of the responsibility of office. Mr. Campbell served on the Board for over 20 years, and we shall greatly miss his presence at our meetings.

I take the opportunity, also, of introducing a recent appointee to our Board in the person of Mr. Harry J. Carmichael, Vice-President and General Manager of the General Motors of Canada, Limited, who was recently elected to replace the late Mr. Thomas F. How. We have had an acquaintance with Mr. Carmichael extending over many years. He is a first-class executive, and we are confident will prove an important acquisition to the Board.



# THE BANK OF TORONTO

---

## GENERAL MANAGER'S ADDRESS

MR. CHAIRMAN AND GENTLEMEN:

I have the honour to place before you the eighty-first annual balance sheet of the Bank covering our operations for the year ending November 30th last.

### PROFITS:

Our net profits for the year—\$1,141,810.74, are \$335,418.87 over the amount reported in our annual statement of the previous year. While it has again been necessary to make appropriations for possible losses on loans and for contingencies, on the other hand we have been fortunate in making recoveries of accounts previously written off and as a result of our past policy of creating reserves we were able to charge a portion of the appropriations referred to against such reserves. It is of course, impossible to forecast the future because Canadian problems are still difficult but we are hopeful that the earnings of the Bank in the immediate future will not be subjected to such heavy charges for losses as has been the experience during the last five years of severe depression.

After writing off from these earnings \$100,000. against our bank premises and paying the annual dividend of \$600,000., there remains a balance of \$441,810.74 to add to our previous balance in profit and loss account, bringing the total up to \$1,285,375.93 which is carried forward into the new year. The principal changes in our balance sheet are as follows:

### TOTAL ASSETS:

During the year our total assets have increased from \$126,918,925. to \$135,907,303.—a difference of \$8,988,378., practically equivalent to our gain in deposits. Of this total, \$92,435,472. or 77.37 per cent. of our liabilities to the public, consist of cash or of assets readily convertible into cash.

### LOANS AND DISCOUNTS:

\$37,554,931., are down for the year \$12,568,386., mainly accounted for by the reduction of western grain loans coincident with the liquidation of 140 million bushels of our exportable wheat surplus for the year ending November 30, 1936. This heavy reduction in loans and discounts has necessitated an increasing use of our funds in security investments, which at the end of the year amounted to \$61,216,737., an increase for the year of \$13,274,553., a very large percentage of which consists of government and municipal securities of short-date maturity. During the later months of the year there was a gradual increase in the demand for commercial funds, which we believe will continue, and we are hopeful that during 1937 we shall see a reduction in the large proportion of our funds invested in securities.



# THE BANK OF TORONTO

---

## BANK PREMISES:

There is practically no change in the position of our bank premises account, the write-off of \$100,000. being sufficient to take care of such expenditures as we have made during the year.

## NOTES IN CIRCULATION:

\$4,237,915., show a decrease of \$1,042,000. during the year in conformity with the legislation which again reduces the limit of our notes which we may circulate this year to \$5,400,000.

## DEPOSITS:

\$110,043,103., have increased during the year by \$8,779,623., a somewhat larger increase than we had a year ago. We have found it extremely difficult to use these funds with profit to ourselves. It is however, one of the main functions of banking to give the bank's protection to the funds of depositors, and we are always glad to do this.

## BRANCHES:

At the end of our year we were operating 174 branches, one branch having been opened and four closed during the year. Every branch of the Bank has been inspected by our inspection staff during the year, and we have had the usual audit of cash, securities and loans at our main offices in Toronto, Montreal, Winnipeg and Vancouver by our shareholders' auditors.

## THE PUBLIC AND THE BANKS:

The recent appointment of Mr. Vernon Knowles as public relations adviser by the Canadian Banker's Association will we believe, in time help to bring about on the part of the public a clearer and better understanding of the services which the banks are endeavouring to render.

I fear bankers have in the past assumed that the public, like themselves, were familiar with the functions of banking and have failed to give sufficient information on the subject and the limitations imposed on the banks by the provisions of the Canadian Bank Act under which we operate.

## GENERAL BUSINESS CONDITIONS:

There was a definite improvement in business generally during the year 1936. We are of the opinion that this improvement will continue during 1937, and it is our hope and expectation that when the year ends, the Canadian picture generally — both from a government and business point of view, will have made some further advance towards the more favourable condition which is so necessary to our continued prosperity.

# THE BANK OF TORONTO

Moved by Mr. JOHN R. LAMB, seconded by COL. W. I. GEAR, and

*Resolved*—That the Report of the Directors and Statement which has now been presented, be adopted and printed copies thereof be sent to the Stockholders of the Bank.

*Carried*

Moved by COL. K. R. MARSHALL, seconded by COL. G. G. MITCHELL, and

*Resolved*—That Mr. D. MCK. MCCLELLAND, F.C.A., of Price, Waterhouse & Company, and Mr. W. D. GLENDINNING, C.A., of Glendinning, Gray & Roberts be appointed Auditors of this Bank to hold office for the ensuing year, and that their remuneration be fixed at a sum not to exceed \$10,000.

*Carried*

Moved by Mr. ROY L. WARREN, seconded by COL. H. D. L. GORDON, and

*Resolved*—That the Scrutineers cast one ballot for the election of Directors of The Bank of Toronto.

*Carried*

## REPORT OF THE SCRUTINEERS

We, the undersigned Scrutineers, hereby declare that the following named gentlemen were to-day elected as Directors of The Bank of Toronto:—

JOHN R. LAMB  
PAUL J. MYLER  
COL. WILLIAM I. GEAR  
FREDERICK K. MORROW  
GEORGE KIDD  
EDWARD D. GOODERHAM  
HARRY J. CARMICHAEL

HARVEY B. HENWOOD  
BRIG.-GEN. FRANK S. MEIGHEN  
JOHN I. MCFARLAND  
J. DOUGLAS WOODS  
AUBREY DAVIS  
DONALD MACASKILL

W. B. MACLEAN }  
R. PASHBY } *Scrutineers*

TORONTO, 20th January, 1937.

At a subsequent meeting of the new Board, Mr. JOHN R. LAMB, was elected President, and Mr. HARVEY B. HENWOOD and Mr. PAUL J. MYLER, Vice-Presidents.

By Order of the Board,

HARVEY B. HENWOOD,  
*General Manager.*

# THE BANK OF TORONTO

## ... BRANCHES ...

### ONTARIO

|                                       |                   |            |
|---------------------------------------|-------------------|------------|
| Toronto, King St. W., cor. Bay St.    | R. H. Cardy,      | Manager.   |
| (Main Office)                         | R. J. Burtis,     | Asst. Mgr. |
| " Bloor & Bay                         | M. G. Davey,      | Manager.   |
| " Bloor & Howland Ave.                | H. R. Cluff,      | "          |
| " Bloor & Jane Sts.                   | C. P. Roper,      | "          |
| " Church & Wellington Sts.            | W. Miller,        | "          |
| " College and Dovercourt              | S. E. Scarlett,   | "          |
| " Danforth & Dewhurst                 | A. M. Ross,       | "          |
| " Dundas & Keele                      | T. W. Harper,     | "          |
| " Dundas St., cor. Ossington Ave.     | G. M. Kennedy,    | "          |
| " Dundas St., cor. Roncesvalles Ave.  | H. R. Warren,     | "          |
| " Eglinton & Avenue Rd.               | A. B. Clarke,     | "          |
| " Eglinton & Heddington Ave.          | J. R. Clark,      | "          |
| " Elm St., cor. Elizabeth St.         | E. Brown,         | "          |
| " King St. W., cor. Bathurst St.      | S. G. Leonard,    | "          |
| " Mt. Pleasant Rd. cor. Belsize Drive | W. B. Young       | "          |
| " Queen & Kenilworth Ave.             | J. H. Fenton,     | "          |
| " Queen E. & Logan Ave.               | L. S. Barr,       | "          |
| " Queen St. E., cor. Parliament St.   | G. B. McKay,      | "          |
| " Queen St. W. cor., Spadina Ave.     | Jas. Stewart,     | "          |
| " St. Clair Ave. and Christie St.     | J. H. Brown,      | "          |
| " Yonge St., No. 205, opp. Albert St. | L. R. Atkinson,   | "          |
| " Yonge St. & Bedford Park Ave.       | A. J. Lunn,       | "          |
| " Yonge St. & Belsize Drive           | R. P. Wright,     | "          |
| " Yonge & St. Clair                   | R. C. Waram,      | "          |
| Allandale                             | F. Stevenson,     | "          |
| Alliston                              | G. E. Armstrong,  | "          |
| Barrie                                | H. A. Sims,       | "          |
| Bethany                               | A. H. A. Padgham, | "          |
| Brantford                             | D. McLennan,      | "          |
| Brockville                            | B. F. A. Lewis,   | "          |
| Burford                               | R. J. Sim,        | "          |
| Cardinal                              | L. A. Myles,      | "          |
| Carlisle                              | (Sub to Freelon)  | "          |
| Clarksburg                            | G. E. Liesemer,   | "          |
| Cobourg                               | A. C. Hodgetts,   | "          |
| Coldwater                             | R. P. Bellamy,    | "          |
| Collingwood                           | O. G. Bernhardt,  | "          |
| Copper Cliff                          | R. Gray,          | "          |
| Creemore                              | H. E. Burns,      | "          |
| Creighton Mine                        | A. B. Diack,      | "          |
| Dorchester                            | I. G. Weylie,     | "          |
| Dunnville                             | F. C. Millard,    | "          |
| Elmvale                               | W. N. Bradley,    | "          |
| Everett                               | (Sub to Alliston) | "          |
| Feversham                             | H. C. Francis,    | "          |
| Fort William                          | C. C. Eddy,       | "          |
| Freelon                               | A. H. Johnston,   | "          |



# THE BANK OF TORONTO

|                                  |                     |          |
|----------------------------------|---------------------|----------|
| Frood Mine . . . . .             | (Sub to Sudbury N.) |          |
| Galt . . . . .                   | P. J. Wright,       | Manager. |
| Gananoque . . . . .              | G. Hay,             | "        |
| Hamilton, 37 James St. S. (Main) | J. Stephen,         | "        |
| Hamilton Market Branch . . . . . | C. J. Davey,        | "        |
| Hastings . . . . .               | G. D. Gowans,       | "        |
| Havelock . . . . .               | S. J. W. Clarke     | "        |
| Keene . . . . .                  | D. D. Brown,        | "        |
| Kerwood . . . . .                | E. J. Mitchell,     | "        |
| Kingston . . . . .               | A. C. Edward,       | "        |
| Kitchener . . . . .              | J. C. Wolfram,      | "        |
| Lansdowne . . . . .              | W. F. Hyde,         | "        |
| London (Main Office) . . . . .   | C. R. Latimer,      | "        |
| " City Hall Branch . . . . .     | T. F. Walker,       | "        |
| " East End Branch . . . . .      | T. C. Margrett,     | "        |
| " Market Branch . . . . .        | H. R. Nettleton,    | "        |
| " North End Branch . . . . .     | E. J. Fitzgerald,   | "        |
| " West End Branch . . . . .      | H. R. Nettleton,    | "        |
| Lyndhurst . . . . .              | W. H. Hall,         | "        |
| MacTier . . . . .                | M. Weller,          | "        |
| Markdale . . . . .               | A. E. Hunt,         | "        |
| Meaford . . . . .                | F. A. Maples,       | "        |
| Millbrook . . . . .              | H. A. Kerr,         | "        |
| Milton . . . . .                 | H. F. McNichol,     | "        |
| Morrison . . . . .               | (Sub to Freulton)   | "        |
| Mount Dennis . . . . .           | G. A. Langstaff,    | "        |
| New Lowell . . . . .             | (Sub to Stayner)    | "        |
| Newmarket . . . . .              | H. E. Lambert,      | "        |
| Oakville . . . . .               | W. A. McEvoy,       | "        |
| Oil Springs . . . . .            | H. B. Newton,       | "        |
| Omeme . . . . .                  | T. B. Chester,      | "        |
| Orangeville . . . . .            | G. T. Sullivan,     | "        |
| Ottawa, 106 Sparks St. (Main)    | Geo. C. Gardner,    | "        |
| " Ottawa South . . . . .         | J. H. Smith,        | "        |
| " Union Station Branch . . . . . | A. R. Profit        | "        |
| " West End, 1256 Wellington      | W. M. Weylie,       | "        |
| Owen Sound . . . . .             | W. E. Sharpe,       | "        |
| Paris . . . . .                  | F. Mount,           | "        |
| Parry Sound . . . . .            | F. N. Hurst,        | "        |
| Penetanguishene . . . . .        | C. H. Smith         | "        |
| Peterboro . . . . .              | F. S. Potter,       | "        |
| Petrolia . . . . .               | S. R. Way,          | "        |
| Port Hope . . . . .              | E. G. Britton,      | "        |
| Preston . . . . .                | J. L. Thompson,     | "        |
| St. Catharines . . . . .         | E. J. H. Vanston,   | "        |
| St. Mary's . . . . .             | A. C. Lord,         | "        |
| Sarnia . . . . .                 | J. W. Simpson,      | "        |
| Seeley's Bay . . . . .           | (Sub to Lyndhurst)  | "        |
| Shelburne . . . . .              | H. A. Livingstone,  | "        |
| South Porcupine . . . . .        | W. S. McDowell,     | "        |
| Stayner . . . . .                | L. A. Gould,        | "        |
| Stratford . . . . .              | J. H. Mills,        | "        |
| Sudbury . . . . .                | W. E. Van Norman,   | "        |
| " North End . . . . .            | S. P. Coe,          | "        |

# THE BANK OF TORONTO

|                       |                            |
|-----------------------|----------------------------|
| Thornbury . . . . .   | M. S. Hargreaves, Manager. |
| Trenton . . . . .     | B. F. Joyce, "             |
| Walkerville . . . . . | L. N. Hicks, "             |
| Wallaceburg . . . . . | R. L. Daniel, "            |
| Waterloo . . . . .    | J. S. McMillan, "          |
| Welland . . . . .     | J. E. Curry, "             |
| Windsor . . . . .     | W. H. Hiscock, "           |
| Wyoming . . . . .     | S. G. Page, "              |

## QUEBEC

|                                             |                           |
|---------------------------------------------|---------------------------|
| Montreal, Main Office . . . . .             | J. L. Carson, Manager.    |
| (St. James St., cor. McGill)                | L. G. Gillett, Asst. Mgr. |
| " Atwater Ave., cor. St. Antoine            | C. J. Cracknell, Manager. |
| " Board of Trade . . . . .                  | I. J. Hutton, "           |
| " Maisonneuve . . . . .                     | E. F. McNicholl, "        |
| " Park & Bernard Ave. . . . .               | J. Heroux, "              |
| " Peel St., No. 1232 . . . . .              | B. M. Currie, "           |
| " St. Catherine St., cor. Guy . . . . .     | A. H. Walsh, "            |
| " St. Catherine St. E., No. 1490 . . . . .  | P. E. Leveille, "         |
| " St. Hubert & Belanger Sts. . . . .        | J. E. Long, "             |
| " St. Lawrence Blvd. & Ontario St. . . . .  | H. L. Lennon, "           |
| " Van Horne Ave., No. 1549 . . . . .        | B. C. Case, "             |
| Westmount, Sherbrooke & Claremont . . . . . | R. J. Chambers, "         |
| Gaspé . . . . .                             | W. W. Annett, "           |
| St. Lambert . . . . .                       | H. B. Anderson, "         |

## MANITOBA

|                                            |                         |
|--------------------------------------------|-------------------------|
| Winnipeg, 454 Main St. (Main) . . . . .    | W. B. McCrick, Manager. |
| " Academy Rd. & Niagara St. . . . .        | A. Stephenson, "        |
| " Portage & Edmonton . . . . .             | W. W. Wright, "         |
| " Sherbrooke & Westminster . . . . .       | James Souter, "         |
| Benito . . . . .                           | C. F. Drager, "         |
| Cartwright . . . . .                       | A. B. Fee, "            |
| Pilot Mound . . . . .                      | J. Hayward, "           |
| Rosburn . . . . .                          | C. R. Dawson, "         |
| St. Boniface, (Union Stock Yds.) . . . . . | H. S. Chambers, "       |
| Swan River . . . . .                       | F. F. Osborn, "         |
| Transcona . . . . .                        | W. R. Lawrie, "         |

## ALBERTA

|                      |                         |
|----------------------|-------------------------|
| Barrhead . . . . .   | T. R. Menzies, Manager. |
| Calgary . . . . .    | S. B. Chamberlain, "    |
| Clandonald . . . . . | G. F. Stonehouse, "     |
| Coronation . . . . . | H. J. Carmichael, "     |
| Derwent . . . . .    | C. S. Harrylock, "      |
| Edmonton . . . . .   | W. A. Stewart, "        |
| Marwayne . . . . .   | J. C. Thom, "           |

# THE BANK OF TORONTO

|                      |                  |          |
|----------------------|------------------|----------|
| Oyen . . . . .       | V. E. French,    | Manager. |
| Stettler . . . . .   | L. Gemmill,      | "        |
| Sunnynook . . . . .  | R. Steel,        | "        |
| Veteran . . . . .    | H. L. Staples,   | "        |
| Youngstown . . . . . | C. H. Langridge, | "        |

## SASKATCHEWAN

|                       |                     |          |
|-----------------------|---------------------|----------|
| Assiniboia . . . . .  | M. L. Magee,        | Manager. |
| Bredenbury . . . . .  | J. E. Conn,         | "        |
| Colonsay . . . . .    | H. R. Chapin,       | "        |
| Fairlight . . . . .   | J. M. Reinheimer,   | "        |
| Glenavon . . . . .    | P. R. Fleming,      | "        |
| Glidden . . . . .     | (Sub to Madison)    | "        |
| Gravelbourg . . . . . | H. L. Knight,       | "        |
| Hodgeville . . . . .  | F. J. Goldsmith,    | "        |
| Kennedy . . . . .     | C. E. Beirnes,      | "        |
| Kipling . . . . .     | Jas. Milmine,       | "        |
| Kyle . . . . .        | B. Collins,         | "        |
| Lafleche . . . . .    | M. C. Manhard,      | "        |
| Langenburg . . . . .  | N. Toland,          | "        |
| Madison . . . . .     | O. C. Cornwell,     | "        |
| Mazenod . . . . .     | M. E. Kerr,         | "        |
| Meyronne . . . . .    | R. H. Wilson,       | "        |
| Montmartre . . . . .  | E. B. Little,       | "        |
| Neilburg . . . . .    | C. L. Thompson,     | "        |
| Preeceville . . . . . | G. Kay,             | "        |
| Regina . . . . .      | F. C. Burnet,       | "        |
| Rosetown . . . . .    | G. A. Hetherington, | "        |
| Smiley . . . . .      | J. B. Simpson,      | "        |
| Vanguard . . . . .    | F. O. Johnston,     | "        |
| Welwyn . . . . .      | G. R. Tucker,       | "        |
| Wolseley . . . . .    | W. H. Hambly,       | "        |
| Yorkton . . . . .     | W. J. Miller,       | "        |

## BRITISH COLUMBIA

|                                                   |                                |          |
|---------------------------------------------------|--------------------------------|----------|
| New Westminster . . . . .                         | C. D. McMillan,                | Manager. |
| Pioneer Mine . . . . .                            | J. E. Boyle,                   | "        |
| Vancouver, (Main Office) . . . . .                | E. W. Lamprey,                 | "        |
| Hastings & Seymour Sts . . . . .                  | S. J. Hammond, Act. Asst. Mgr. |          |
| " Burrard & Robson Sts . . . . .                  | A. Logan,                      | Manager. |
| " Kerrisdale Branch . . . . .                     | J. McKendrick,                 | "        |
| " 10th Ave. & Alma Rd . . . . .                   | W. Dickie,                     | "        |
| " 12th Ave. & Granville . . . . .                 | S. H. Abrams,                  | "        |
| Victoria (Main Office) Yates & Broad Sts. . . . . | C. W. Pangman,                 | "        |
| " Douglas St. . . . .                             | S. D. Markham,                 | "        |





THE BANK OF TORONTO. CITY HALL BRANCH. LONDON



THE BANK OF TORONTO, DOUGLAS ST., VICTORIA



# THE BANK OF TORONTO

## AGENTS

### BRITISH AND FOREIGN

|                                     |                                        |
|-------------------------------------|----------------------------------------|
| GREAT BRITAIN and IRELAND . . . . . | } Midland Bank, Limited.               |
| AFRICA (South) . . . . .            | Barclays Bank (Dom. Col. and Overseas) |
| AUSTRALIA . . . . .                 | Bank of Australasia.                   |
| BELGIUM . . . . .                   | Guaranty Trust Co. of New York.        |
| CHINA . . . . .                     | National City Bank of New York.        |
| CZECHO SLOVAKIA . . . . .           | Zivnostenska Banka.                    |
| DENMARK . . . . .                   | Kjobenhavns Handelsbank.               |
| FINLAND . . . . .                   | Nordiska Foreningsbanken.              |
| FRANCE . . . . .                    | Credit Commercial de France.           |
| do. . . . .                         | Guaranty Trust Co. of New York.        |
| GERMANY . . . . .                   | Commerz-und Privat-Bank.               |
| GREECE . . . . .                    | Ionian Bank, Limited.                  |
| HOLLAND . . . . .                   | Nederlandsche Handel Maatschappij.     |
| INDIA . . . . .                     | National City Bank of New York.        |
| ITALY . . . . .                     | Banca Commerciale Italiana.            |
| JAPAN . . . . .                     | National City Bank of New York.        |
| JUGO SLAVIA . . . . .               | Prva Hrvatska Stedionica.              |
| NEW ZEALAND . . . . .               | National Bank of New Zealand.          |
| NORWAY . . . . .                    | Norske Creditbank.                     |
| POLAND . . . . .                    | Warsaw Discount Bank.                  |
| SWEDEN . . . . .                    | Goteborgs Handelsbank.                 |
| SWITZERLAND . . . . .               | Banque Populaire Suisse.               |
| do. . . . .                         | Union Bank of Switzerland.             |

### UNITED STATES

|                            |                                                |
|----------------------------|------------------------------------------------|
| ALBANY, N.Y. . . . .       | National Commercial Bank & Trust Company.      |
| BALTIMORE, MD. . . . .     | Maryland Trust Company.                        |
| BOSTON, MASS. . . . .      | First National Bank of Boston.                 |
| do. . . . .                | National Shawmut Bank.                         |
| BUFFALO, N.Y. . . . .      | Manufacturers & Traders Trust Company.         |
| do. . . . .                | Marine Trust Company of Buffalo.               |
| CHICAGO, ILL. . . . .      | Continental Illinois National Bank & Trust Co. |
| do. . . . .                | First National Bank of Chicago.                |
| CINCINNATI, OHIO . . . . . | Fifth, Third Union Trust Company.              |
| do. . . . .                | First National Bank.                           |
| CLEVELAND, OHIO . . . . .  | Central National Bank of Cleveland.            |
| DETROIT, MICH. . . . .     | National Bank of Detroit.                      |
| LOS ANGELES, CAL. . . . .  | Bank of America Nat'l Trust & Savings Ass'n.   |
| do. . . . .                | California Bank.                               |
| MINNEAPOLIS, MINN. . . . . | First National Bank & Trust Co.                |
| NEWARK, N.J. . . . .       | Merchants & Newark Trust Co.                   |
| NEW YORK, N.Y. . . . .     | Bank of The Manhattan Co.                      |
| do. . . . .                | Bankers Trust Company.                         |
| do. . . . .                | Brown Bros., Harriman & Co.                    |
| do. . . . .                | Chase National Bank of New York.               |
| do. . . . .                | Chemical Bank & Trust Co.                      |
| do. . . . .                | Commercial National Bank & Trust Co.           |
| do. . . . .                | Empire Trust Company.                          |
| do. . . . .                | Guaranty Trust Company of New York.            |
| do. . . . .                | Irving Trust Company.                          |
| do. . . . .                | J. P. Morgan & Co.                             |
| do. . . . .                | National City Bank of New York.                |



# THE BANK OF TORONTO

## AGENTS—UNITED STATES—Continued

|                     |                                                 |
|---------------------|-------------------------------------------------|
| PHILADELPHIA, PA.   | Corn Exchange National Bank & Trust Co.         |
| do.                 | Integrity Trust Co.                             |
| do.                 | Market St. National Bank.                       |
| do.                 | Philadelphia National Bank.                     |
| PITTSBURG, PA.      | Union National Bank of Pittsburg.               |
| ST. LOUIS, MO.      | First National Bank in St. Louis.               |
| SAN FRANCISCO, CAL. | American Trust Company.                         |
| do.                 | Bank of America National Trust & Savings Ass'n. |
| do.                 | Pacific National Bank.                          |
| SEATTLE, WASH.      | Seattle-First National Bank.                    |
| do.                 | People's Bank & Trust Co.                       |

The following comparative figures taken from the Annual Statements show the growth of the Bank since its Incorporation

| Year | Capital and Reserves. | Deposits.   | Loans and Investments. | Assets.      |
|------|-----------------------|-------------|------------------------|--------------|
| 1857 | \$ 439,148            | \$ 263,100  | \$ 1,103,078           | \$ 1,268,413 |
| 1866 | 931,482               | 1,066,967   | 2,514,045              | 2,825,237    |
| 1876 | 3,046,441             | 2,487,685   | 5,639,285              | 6,670,415    |
| 1886 | 3,214,729             | 4,568,294   | 7,924,421              | 9,104,984    |
| 1896 | 3,882,557             | 9,098,890   | 11,871,410             | 14,602,241   |
| 1906 | 8,460,108             | 24,737,123  | 31,007,366             | 37,221,908   |
| 1916 | 11,507,990            | 54,893,507  | 53,760,094             | 73,114,554   |
| 1926 | 12,480,772            | 88,439,254  | 89,852,163             | 115,754,855  |
| 1936 | 16,285,375            | 110,045,103 | 104,854,950            | 135,907,303  |

|                         |     |                        |
|-------------------------|-----|------------------------|
| Paid-up Capital         | - - | \$6,000,000.00         |
| Rest Account            | - - | 9,000,000.00           |
| Profit and Loss Account |     | 1,285,375.93           |
|                         |     | <u>\$16,285,375.93</u> |



